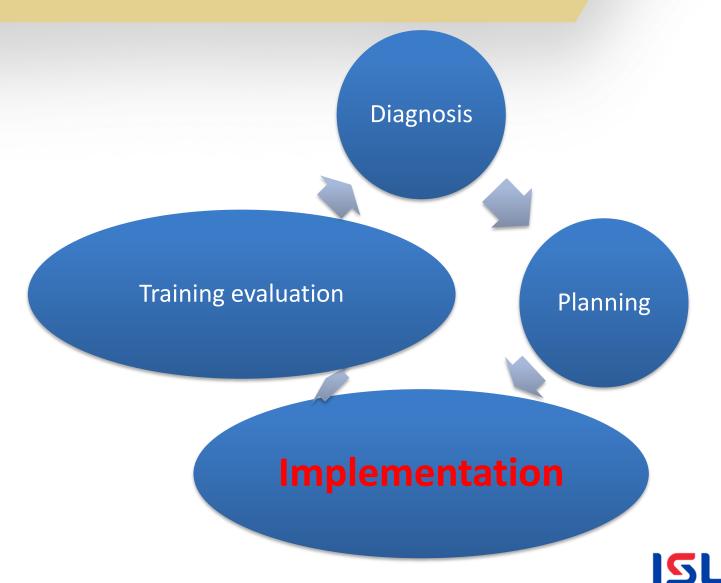








## Training cicle





Pedagogical Monitoring







➤ Training

Regulation









Technical supervision





## Training cicle







## Assess training

What should we

evaluate?

The new knowledge

The new skills





## Assess training

When should we evaluate?

During the professional training(throughout the training and at the end);

When trainees are already at their jobs





### Assess training

How should we evaluate?

In different ways depending on whether the trainee is on the course or the trainee is already at the job



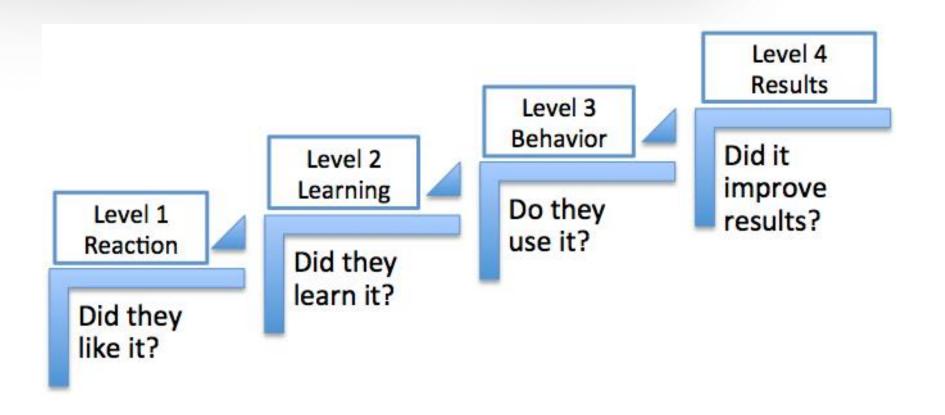


The Kirkpatrick Model is probably the best known model for analyzing and evaluating the results of training.













#### Level 1 - Reaction

Intends to evaluate the reaction of the trainees regarding to the training (if they liked it or not)









# Trainee reactions

- Relevance of course or module;
- Adequacy of objectives,
- Adequacy of the program to the objectives
- Effectiveness of course training materials







# Trainee reactions

- > Stronger and weaker features of the course,
- Adequacy of the facilities,
- Timing or length of the course or module,
- Effectiveness of the instructor(s),
- Suggestions and comments.



Rate the extent to which you agree or disagree with the following statements:

	Strongly Disagree	Somewhat Disagree	Neither Agree nor Disagree	Somewhat Agree	Strongly Agree
I was satisfied with the course overall.	1	2	3	4	5
This course enhanced my knowledge of the subject matter.	1	2	3	4	5
The course was relevant to what I might be expected to do to (prevent, prepare for, or respond to) an emergency.	1	2	3	4	5
This course provided content that is relevant to my daily job.	1	2	3	4	5
I would recommend this course to others.	1	2	3	4	5

S.No	Contents	Excel- lent (5)	Very- Good (4)	Good (3)	Poor (2)	Very poor (1)
1.	Content of					
	the course					
2.	Time allotted					
	for the					
	course					
3.	Quality of					
	the material					
	provided					
4.	Instructor's					
	knowledge					
	about the					
	subject					
5.	Illustration					
	by practical					
	examples					
6.	Presentation					
	methods					
7.	Communica-					
	tion Skills					
8.	Questions					
	handling					
9.	Interaction					
	of the trainer					
	with the					
	trainees					



## Level 2 - Learning

This level aims to determine if there was, in fact, the learning of new knowledge, new skills, new ways of doing ....







## Level 2 - Learning

Level 2 of the Kirkpatrick training evaluation model is designed to measure the extent to which training program <u>participants have</u> improved their knowledge and skills as a result of the training.





## Level 2 - Learning

Individual works

Group work

**Exams** 

**Exercises** 

**Simulations** 

• • • • • •

Tools to assess learning





This level aims to verify if the trainee applies what he / she learned during the training in the workplace.







Kirkpatrick Level 3 evaluations are intended to assess the degree to which participants apply to their daily job skills learned during training.

Level 3 evaluations are intended to assess behavior change in the field setting.





This level analyzes the differences in the participant's behavior at work after completing the program.

Assessing the change makes it possible to figure out if the knowledge, mindset, or skills the program taught are being used the workplace.





This level aims to verify if the trainee applies what he / she learned during the training in the workplace.





- Observations;
- Interviews;
- 360-degree feedback is a tool that many businesses use;
- Self-assessment;
- Evaluation by the hierarchical superior

Examples of assessment resources and techniques for level three





## Level 4 - Impact



Evaluates business changes that are the result of training.





## Level 4 - Impact

Level 4 intends to determine the organizational impact occurred due to training participation.







- Productivity;
- Sales amount;
- % of product rejected;
- Customer portfolio
- Claims

Examples of assessment resources and techniques for level four



### The role of the BSNB









 BSNB must build a questionnaire to be applied at the end of all courses.

BSNB must process data from questionnaires.

 BSNB must establish improvement processes based on the results.





 BSNBs must require trainers to carry out a continuous or final assessment of each trainee.





 BSNBs must at least construct a selfassessment questionnaire, which they must apply to each trainee, so that each one can assess to what extent she/he applies what he learned in training at work.





 Level 4 is difficult to assess by a training center.







